

**MINUTES**

**Scotland County Board of Commissioners  
June 23, 2011 Public Hearing on 2012 Budget  
A.B. Gibson Education Center, 322 South Main Street, Laurinburg NC**

At 5:30 p.m. Chairman Bob Davis reconvened the meeting. Commissioners in attendance: Chairman Davis, Vice Chair Joyce McDow and Commissioners John Alford, John Cooley, Carol McCall, Guy McCook and Clarence McPhatter. Staff in attendance: County Manager Kevin Patterson, County Attorney Ed Johnston and Clerk to the Board Ann W. Kurtzman. Chairman Davis delivered the invocation. The Pledge of Allegiance was recited.

**Budget Officer: Presentation of proposed FY 2011-2012 budget**

County Manager Kevin Patterson, serving in the capacity of Budget Officer, presented the proposed 2012 budget to the Commissioners. He said it was the most difficult budget he worked on in the past seven years.

Mr. Patterson said the \$37 million budget is \$5.4 million, or 13.4 percent less than the 2011 budget. It includes no Fund Balance appropriation, and capital will be funded from operating revenues.

The proposed tax rate is 99 cents, with the revenue neutral rate of 97.35 cents. The FY 2011-2012 budget includes the elimination of 25 County positions, a 2.5 percent reduction in salary for County employees through six furlough days and a reduction in the County's 401k contribution from 3.75 percent to two percent. Longevity pay is eliminated, and the Commissioners reduced their stipends by 50 percent.

Sales tax revenues are budgeted at \$4.9 million, which is 95 percent of the current year collections at \$5.1 million.

Mr. Patterson said School Current Expense is \$10,131,464 and capital funding \$129,725. The School capital does not include \$300,000 in Lottery proceeds expected in July. Mr. Patterson said once the \$300,000 is received, he will request a budget amendment so the monies could be applied to school capital.

Mr. Patterson discussed the landfill budget and how the vertical expansion will affect closure and post-closure costs.

**Public Hearing: FY 2011-2012 proposed budget**

Chairman Davis opened the floor to the public and asked if anyone wished to comment on the proposed budget.

**Mr. Phillipe Laurent**, Humane Society, asked the Commissioners to consider an increase in funding to the agency for the assessment, custodial care and sheltering of dogs and cats. Mr. Laurent said the shelter received 250 percent more dogs than last year, and

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the agency has been frugal with its budget since any increase in load generates a commensurate increase in costs. Mr. Laurent praised the shelter for stretching its dollars. He said the shelter is fortunate to have an active volunteer group. Mr. Laurent said the increase would go toward the salary of a part-time adoption coordinator. **Ms. Kathy Murphy**, Humane Society Board of Directors, reminded the Commissioners that it does cost more to hold animals for adoption than to euthanize them.

**Ms. Diana Altman**, Literacy Council Board Chair, said she recently learned the 2012 budget did not include any funds for non-profits. She asked the Commissioners to please consider the work non-profits do in the County. Ms. Altman discussed the population served by the Literacy Council, its programs and several recent initiatives developed by the agency.

**Mr. Otis James**, Vice President, African American Heritage Committee, said the Kuumba Festival has been an annual event for 20 years. He asked the Commissioners for their continued financial, physical and moral support.

**Ms. Rebecca Snyder**, PA with the Health Department, asked as an employee until June 30 and as a taxpayer, for the Commissioners to consider the impact on the community regarding the elimination of the Health Department's maternal health clinic. Ms. Snyder discussed pregnancy statistics in the State and in the County, in particular. She asked how a reduction in that service would improve the maternal health rate. Ms. Snyder asked the Commissioners to consider how they might make change to maximize the health of citizens.

Chairman Davis asked if anyone else wished to speak at the Public Hearing on the proposed budget. No one came forward, and the Public Hearing was closed.

### **Sitting as the Governing Board for the Water Districts**

The Commissioners, sitting as the governing board to the Water Districts, then received the following information:

County Manager Patterson reviewed the budgets for Water Districts I and II. He said last year the Commissioners approved a fee increase as part of a three-year fee increase process. Mr. Patterson said both Districts would have the same fee schedule. He said the proposed fee schedule would be \$22 for the first 2,000 gallons, an additional \$2.75 after the minimum for between 2,000 and 5,000 gallons and \$4 for 5,000 gallons or more.

Chairman Davis asked if anyone wished to comment. No one commented.

**Motion was made by Commissioner McCook and duly seconded by Commissioner Alford to approve the Water Districts rate structure as presented. Vote: For: Chairman Davis, Vice Chair McDow and Commissioners Alford, McCook, McCall and Cooley. Vote: Against: Commissioner McPhatter. Motion approved.**

**Other fees**

Mr. Patterson showed comparisons of Scotland County inspection fees to those of Robeson, Richmond and Hoke counties using an \$85,000 home with 1,340 heated square feet. Mr. Patterson said in all cases, the fees in other counties were higher with Robeson at 30 percent, Richmond at 46 percent and Hoke at 132 percent. Mr. Patterson recommended a 20 percent increase in fee structure for Inspections.

**Motion was made by Commissioner Alford and duly seconded by Commissioner McCook to approve a 20 percent increase in fee structure for Inspections. Vote: For: Chairman Davis, Vice Chair McDow and Commissioners Alford, McCook, McCall and Cooley. Vote: Against: Commissioner McPhatter. Motion approved.**

Mr. Patterson said the Commissioners last year increased the landfill and transfer fees by \$3 a ton. Mr. Patterson recommended the Commissioners increase the fee by \$3.50 per ton for C&D, MSW and yard waste. Mr. Patterson said the City of Laurinburg has already made adjustments in its budget for the County increase.

**Motion was made by Commissioner McCall and duly seconded by Vice Chair McDow to approve a fee increase for C&D, MSW and yard waste as recommended. Vote: For: Chairman Davis, Vice Chair McDow and Commissioners Alford, McCook, McCall and Cooley. Vote: Against: Commissioner McPhatter. Motion approved.**

**FY 2011-2012 budget items**

Mr. Patterson said with the 2.5 percent salary reduction for County employees, he recommended that Commissioners approve the following dates as furlough days: September 2, 2011, October 10, 2011, November 23, 2011, February 20, 2012, April 9, 2012 and May 25, 2012.

**Motion was made by Vice Chair McDow and duly seconded by Commissioner Alford to approve a six furlough dates as recommended. Vote: For: Chairman Davis, Vice Chair McDow and Commissioners Alford, McCook, McCall and Cooley. Vote: Against: Commissioner McPhatter. Motion approved.**

Mr. Patterson said he avoided using the three days between Christmas and New Year's as furlough days so employees wouldn't feel like the County was making reductions in their paychecks twice.

**Motion was made by Vice Chair McDow and duly seconded by Commissioner McCall to approve three paid days off between Christmas and New Year's for County employees. Vote: Motion unanimously approved.**

Mr. Patterson said the Board previously discussed reducing the monthly stipend for Commissioners by 50 percent for the FY 2011-2012 fiscal year.

**Motion was made by Commissioner Alford and duly seconded by Commissioner Cooley to reduce the Commissioners' stipend by 50 percent for FY 2011-2012.**

*Discussion: Commissioner McPhatter suggested the Commissioners take their stipend away completely if it would save employee jobs. Commissioner McPhatter said he would like to amend the motion to remove the entire stipend.*

*Commissioner Alford said the Commissioners travel a lot on behalf of the County and there is very little in the way of reimbursement for those travels.*

**Vote on the motion to reduce the Commissioners' stipend by 50 percent. Vote: For: Chairman Davis, Vice Chair McDow and Commissioners Alford, McCook, McCall and Cooley. Vote: Against: Commissioner McPhatter. Motion approved.**

**Motion was made by Commissioner McPhatter for the Commissioners to serve at the pleasure of the people and to eliminate the stipend.**

*The motion died for lack of a second.*

#### **Personnel Policy amendments**

County Manager Patterson said it is recommended that the 401k match for employees, excluding sworn law enforcement officers, would be reduced to two percent and that longevity would be eliminated. He said both items would be reflected in the Personnel Policy.

**Motion was made by Commissioner Alford and duly seconded by Commissioner McCook to make the necessary corrections in the Personnel Policy to reflect the reduction in 401k to employees and elimination of longevity. Vote: For: Chairman Davis, Vice Chair McDow and Commissioners Alford, McCook, McCall and Cooley. Vote: Against: Commissioner McPhatter. Motion approved.**

#### **DSS/Smart Start daycare subsidy update**

DSS Director Robby Hall said the Smart Start daycare subsidy increased from \$201,000 to \$221,000, but the administrative budget was reduced from \$16,000 to \$0. Mr. Hall said the caveat would be for the Commissioners to accept the \$16,000 administrative budget for the provision of daycare to approximately 102 children. Mr. Hall said the \$221,000 might be reduced, which would mean children who were eligible for daycare in July might have their eligibility withdrawn in October if there is a lack of funding.

#### **Sheriff's report: grant for summer activity program**

Chief Deputy Mitch Johnson said receipt of an annual \$1,500 Teen Summit grant would allow the Sheriff's Office to hold a summer program for youth.

**Motion was made by Chairman Davis and duly seconded by Commissioner Alford to approve receipt of the \$1,500 grant, which would allow the Sheriff's Office to conduct its summer program for teens. Vote: Motion unanimously approved.**

#### **FY 2011-2012 Budget Ordinance**

County Manager Patterson asked the Commissioners to consider approval of the budget as presented.

**Motion was made by Commissioner Alford and duly seconded by Commissioner McCook to accept the FY 2011-2012 budget of \$37,071,076 with a tax rate of 99 cents per \$100 valuation. Vote: For: Chairman Davis, Vice Chair McDow and Commissioners Alford, McCook, McCall and Cooley. Vote: Against: Commissioner McPhatter. Motion approved.**

Chairman Davis extended his heartfelt thanks to the employees for the sacrifices they made and to Department Heads, who shared in the difficulty of making reductions in their budgets. Chairman Davis said the Commissioners did not enter into this process lightly.

Chairman Davis shared the news that Mohawk would soon be closing, and the closure would affect nearly 200 people. Chairman Davis said Mohawk assured it would do everything it could to place as many Mohawk employees at the Bennettsville, SC, plant. Chairman Davis said the closure has nothing to do with the County tax rate. The company made a manufacturing decision, and the Bennettsville plant does what the Laurel Hill plant does. Chairman Davis said the news was not unexpected, but there was hope the closure would not happen.

Commissioner Alford said this was the most difficult budget he has worked on since he was elected. He said the Commissioners worked hard to come to a consensus, especially since the governing body had \$5 million less this year to work with than last year.

Vice Chair McDow said Scotland County was not alone in facing the challenges of a difficult budget year, and the same thing is happening in counties statewide and across the country.

Commissioner McPhatter apologized to the 25 families affected by the budget cuts. Commissioner McPhatter said he was personally sorry because he believed the Commissioners could have made other decisions instead of reducing the tax rate. Commissioner McPhatter said he did not run for office on reducing the tax rate, and he didn't want to be the one to take anybody's job away. Commissioners McPhatter then left.

**Motion was made by Commissioner Alford and duly seconded by Commissioner McCall to adjourn. Vote: Motion unanimously approved. Meeting adjourned at 6:35 p.m.**

Ann W. Kurtzman  
Clerk to the Board

Bob Davis  
Chairman

**SCOTLAND COUNTY, NC, BUDGET ORDINANCE**

**JULY 1, 2011 – JUNE 30, 2012**

**BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF SCOTLAND COUNTY, NORTH CAROLINA**

	Amount	Subtotals
<b><u>Section 1. General Expenditures</u></b>		
<b><u>General Government</u></b>		
Governing Body		
	38,607	
Administration		
	592,267	
General Services		
	486,866	
Tax Department		
	702,009	
Board of Elections		
	179,988	
Register of Deeds		
	220,234	
Inspections		
	254,366	
Planning and Zoning		
	6,660	
Legal		
	35,000	
Court Facilities		
	105,000	
Information Technology		
	214,601	
Public Buildings		
	1,054,886	
<i>Subtotal</i>		3,890,484
<b><u>Law Enforcement</u></b>		
Sheriff's Department		
	2,508,958	
Drug Fund		
	10,000	
Jail		
	1,727,751	
<i>Subtotal</i>		4,246,709
<b><u>Emergency Services</u></b>		
Emergency Medical Services		
	1,708,083	

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	<i>Subtotal</i>	1,708,083
 <u><i>Health and Human Services</i></u>		
<b>Health Department</b>	2,594,203	
<b>Department of Social Services</b>	8,150,836	
<b>Veteran Service Office</b>	48,717	
<b>Transportation</b>	551,222	
	<i>Subtotal</i>	11,344,978
 <u><i>Cultural &amp; Recreational Activities</i></u>		
<b>Parks and Recreation</b>	483,336	
<b>Splash Pad</b>	32,800	
<b>Recreation Complex</b>	54,270	
<b>Adult Athletics and Senior Events</b>	18,894	
<b>Scotland Memorial Library -- Local</b>	386,277	
<b>Historic Properties</b>	18,000	
<b>Wagram Rec Complex</b>	33,037	
<b>John Blue Cotton Festival</b>	-	
	<i>Subtotal</i>	1,026,614
 <u><i>Contributory Allocations</i></u>		
<u><b>Economic Development:</b></u>		
<b>Incentive Grants</b>	525,000	
<b>NC One Fund - Pass Through</b>	-	
<b>Southeastern Economic Development Corporation</b>	3,960	
	<i>Subtotal</i>	528,960
<u><b>Government Related:</b></u>		
<b>Mental Health – Local Funds</b>	72,920	
<b>ABC Bottle Tax</b>		

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	8,000	
<b>Cooperative Extension</b>		
	148,814	
<b>Cooperative Extension Grants</b>	-	
<b>Soil Conservation</b>		
	94,472	
<b>Rescue Squad</b>		
	35,500	
<b>Forestry Service</b>		
	80,775	
<b>Medical Examiner</b>		
	35,000	
<b>Lumber River Council of Governments</b>		
	29,500	
<b>Richmond Community College</b>		
	230,000	
<b>Criminal Justice Partnership Program Grant</b>		
	150,000	
<b>Home Community Care Block Grant -- LRCOG</b>	-	
<b>JCPC Pass Through Funding</b>		
	152,000	
<i>Subtotal</i>		1,036,981
<u><b>Non-Government Related:</b></u>		
<b>Community Assistance Grants</b>	-	
<b>Humane Society</b>		
	90,000	
<b>Hospice</b>		
	15,340	
<i>Subtotal</i>		105,340
<u><b>Reserves:</b></u>		
<b>Revaluation Reserve</b>		
	10,000	
<i>Subtotal</i>		10,000
<u><b>Debt Service:</b></u>		
<b>Debt Service</b>		
	645,258	
<i>Subtotal</i>		645,258

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**TOTAL GENERAL EXPENDITURES:**

24,543,407

**Subtotals/Total**

**Section 2. School Funding**

*Expenditures*

*The following amounts are hereby appropriated in the School Fund for the Fiscal Year Beginning July 1, 2011, and ending June 30, 2012*

<b>School Funding Formula</b>	10,131,464	
<b>Capital Expenditures</b>	-	
<b>Lottery Funded Capital Expenditures</b>	129,725	
<b>Debt Service</b>	1,791,480	
<b>Fines &amp; Forfeitures Pass Through</b>	400,000	
<b>Early College Program</b>	75,000	
<b>TOTAL SCHOOL EXPENDITURES:</b>		12,527,669
<b>TOTAL GENERAL FUND EXPENDITURES (GENERAL AND SCHOOL EXPENDITURES):</b>		37,071,076

**Section 3. General Fund Revenue**

*It is estimated that the following revenues will be available in the General Fund for the fiscal year beginning July 1, 2011 and ending June 30, 2012:*

<b>Property Taxes - Undesignated</b>	9,304,767
<b>Property Taxes - Designated</b>	10,706,341
<b>Local Option Sales Tax – Unrestricted</b>	3,866,794
<b>Local Option Sales Tax – Restricted</b>	1,092,431
<b>User Fees and Unrestricted Intergovernmental Revenues</b>	2,641,930
<b>Restricted Intergovernmental Revenues</b>	

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	8,404,088	
Program Grants and Retained Earnings		
	1,054,725	
<b>TOTAL GENERAL FUND REVENUE:</b>		<b>37,071,076</b>

**Section 4. Solid Waste Fund**

**Expenditures**

*The following amounts are hereby appropriated in the Solid Waste Enterprise Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

	<b>Personnel</b>	
		493,718
	<b>Operating Expense</b>	
		1,343,500
	<b>Capital Outlay</b>	
		18,000
	<b>Transfer to General Fund</b>	
<b>TOTAL S/W FUND EXPENDITURES:</b>		<b>1,855,218</b>

**Revenue**

*It is estimated that the following revenues will be available in the Solid Waste Enterprise Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

	<b>Sale of Recyclables and Tipping Fees</b>	
		1,790,218
	<b>State White Goods/Tire Fees</b>	
		65,000
<b>TOTAL S/W FUND REVENUES:</b>		<b>1,855,218</b>

**Section 5. Water District I**

**Expenditures**

*The following amounts are hereby appropriated in the Water District I Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

	<b>Personnel</b>	65,260
	<b>Operating Expense</b>	378,960
	<b>Capital Outlay</b>	80,980

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	Debt Service	125,800	
<b>TOTAL WDI FUND EXPENDITURES:</b>			651,000

**Revenue**

*It is estimated that the following revenues will be available in the Water District I Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

	Water Sales and Tap Fees		
		651,000	
	Appropriated Fund Balance		
<b>TOTAL WDI FUND REVENUE:</b>			651,000

**Section 6. Water District II**

**Expenditures**

*The following amounts are hereby appropriated in the Water District II Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

	Operating Expense		
		205,900	
	Capital Outlay		
		67,780	
	Debt Service		
		279,320	
<b>TOTAL WDII FUND EXPENDITURES:</b>			553,000

**Revenue**

*It is estimated that the following revenues will be available in the Water District II Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

	Water Sales and Tap Fees		
		553,000	
	Appropriated Fund Balance		
<b>TOTAL WDII FUND REVENUE:</b>			553,000

**Section 7. Scotland County Fire Service District**

**Expenditures**

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*The following amounts are hereby appropriated in the Scotland County Fire Service District Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

<b>Operating Expense</b>	263,000	
<b>Capital Outlay</b>	17,000	
<b>TOTAL FIRE SERVICE DISTRICT TAX FUND EXPENDITURES:</b>		280,000

**Revenue**

*It is estimated that the following revenues will be available in the Scotland County Fire Service District Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

<b>Tax Levy</b>	225,000	
<b>Sales Tax</b>	55,000	
<b>TOTAL FIRE SERVICE DISTRICT TAX FUND REVENUES:</b>		280,000

**Section 8. 911 Emergency Communications**

**Expenditures**

*The following amounts are hereby appropriated in the Scotland County 911 Emergency Communications Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

<b>Personnel</b>		
<b>Operating Expense</b>	271,000	
<b>Capital</b>	867,064	
<b>Reserve</b>		
<b>TOTAL 911 EMERGENCY COMMUNICATIONS FUND EXPENDITURES:</b>		1,138,064

**Revenue**

*It is estimated that the following revenues will be available in the Scotland County 911 Communications Fund for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:*

<b>Fees</b>	205,747
<b>Grant</b>	642,064
<b>Appropriated Fund Balance</b>	

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290,253

**TOTAL 911 EMERGENCY COMMUNICATIONS  
FUND REVENUES:**

1,138,064

**Section 9. Revaluation Fund**

**Expenditures**

*The following amounts are hereby appropriated in the  
Revaluation Fund for the Fiscal Year beginning July 1, 2011,  
and ending June 30, 2012:*

**Personnel  
Operating Expense**

10,000

**Capital**

**TOTAL REVALUATION FUND EXPENDITURES:**

10,000

**Revenue**

*It is estimated that the following revenues will be available in  
the Revaluation Fund for the Fiscal Year beginning July 1,  
2011, and ending June 30, 2012:*

**Interfund Transfer**

10,000

**Appropriated Fund Balance**

**TOTAL REVALUATION FUND REVENUES:**

10,000

**Section 10. Canteen Fund**

**Expenditures**

*The following amounts are hereby appropriated in the Canteen  
Fund for the Fiscal Year beginning July 1, 2011, and ending  
June 30, 2012:*

**Expenditures**

81,600

**TOTAL CANTEEN FUND**

81,600

**Revenue**

*It is estimated that the following revenues will be available in  
the Canteen Fund for the Fiscal Year beginning July 1, 2011,  
and ending June 30, 2012:*

**Revenue**

81,600

**TOTAL CANTEEN FUND REVENUES:**

81,600

**Section 11. Tourism Development Authority**

**Expenditures**

The following amounts are hereby appropriated in the Scotland County Tourism Development Authority for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012:

<b>Expenditures</b>	332,000	
<b>TOTAL TOURISM DEVELOPMENT AUTHORITY EXPENDITURES:</b>		332,000

**Revenue**

It is estimated that the following revenues will be available in the Scotland County Tourism Development Authority for the Fiscal Year beginning July 1, 2011, and ending June 30, 2012 based on a 6% motel/hotel Occupancy Tax:

<b>Revenue</b>	332,000	
<b>TOTAL TOURISM DEVELOPMENT AUTHORITY REVENUES:</b>		332,000

**SECTION 12. PROPERTY TAX LEVY:**

There is hereby levied an ad valorem property tax at the rate of \$ **0.99** per \$100 valuation of properties listed for taxes as of January 1, 2011. The property tax rate includes **\$0.5143** school tax and **\$0.4757** general government services tax. The levy and corresponding estimate for current year property tax collection is based on a projected 1,997,342,057 tax base and a prior year collection rate of 93.83 percent on real property and 76.88 percent on motor vehicles.

There is hereby levied an additional \$.02 cent Fire Service Tax on all property outside the corporate limits of Wagram, Gibson, and Laurinburg, including property within the corporate limits of East Laurinburg, to fund volunteer fire departments. It is recommended that in the future this fire service tax never exceed \$.04 cents and that the Fire Service Fund Balance not exceed \$500,000. These policies are provided to give future guidance to the Budget Officer and for consideration by the governing body.

**SECTION 13. PERSONNEL & COMPENSATION**

FY 2011-2012 - Additional 24 hours of vacation leave to be accrued with the closure of departments as coordinated with the County Manager. For departments that can not close the 24 hours will accrue on December 16, 2009.

FY 2011-2012 - County Commissioners annual compensation is \$4,818 for the Chairman and \$3,138 for each Commissioner.

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FY 2011-2012 - All county employee salaries will be reduced by 2.5 percent.

**SECTION 14. FEE SCHEDULES**

**Solid Waste**

Fee schedules attached

**Inspections**

Fee schedules attached

**Water Districts I and II**

Fee schedules attached.

**Parks & Recreation**

Fee schedules attached.

**Emergency Medical Services**

Fee schedules attached.

**General & Administrative Fees**

Fee schedule attached.

**SECTION 15. BUDGET OFFICER**

The Budget Officer is hereby authorized to review and process transfers of appropriations as stipulated below:

- a) He may transfer amounts between objects of expenditure within departments, without limitations and without a separate report.
- b) He may transfer amounts up to \$1,000 between departments lying within the same fund. In such cases, a separate report of such transfer shall be submitted to the County Commissioners at its next regular meeting.
- c) He may *not* transfer any amount between funds and may transfer no more than \$1,000 from the General Fund Contingencies Account.
- d) He shall provide the governing body with a Midyear Financial Review.
- e) He may, during the month of June, make any necessary interdepartmental budget transfers and amendments in order to close out the fiscal year. All such adjustments shall be reported to the governing body in a separate report.
- f) He may, with approval of the Finance Officer, transfer amounts between agency accounts supervised by a single department without limitation and without a separate report. These agency accounts include, for example, law enforcement, public health and public assistance.

**SECTION 16. BUDGET ORDINANCE**

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This Budget Ordinance has been prepared in compliance with the Fiscal Control Act. Copies of the Budget Ordinance shall be furnished to the Budget Officer, Clerk to the Board, Finance Officer, and Tax Collector.

Adopted this the 23th day of June 2011

Bob Davis  
Chairman

Ann W. Kurtzman  
Clerk

attachments